

## DCX Systems Ltd — 07 Feb 2025 Credit Rating Summary

| Section                 | Details                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
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| Agency                  | CRISIL Ratings                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| Rating Change           | <b>Reaffirmed:</b> Long Term: CRISIL A-/Stable                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| Outlook                 | <b>Current:</b> Stable                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| Key Drivers of Change   | <ol style="list-style-type: none"> <li><b>Deleveraging:</b> Adjusted Debt/Equity improved significantly to <b>0.26x</b> (FY24) from 0.90x (FY23), signaling a fortress balance sheet.</li> <li><b>Scale Expansion:</b> Revenue grew 14% to <b>₹1,431.17 Cr</b>, supported by a 30-year track record in defense offsets.</li> <li><b>Improved Accruals:</b> Net cash accruals expected at <b>₹100–200 Cr</b> vs. nil long-term debt repayment obligations.</li> <li><b>Backward Integration:</b> Entry into PCB Assembly (PCBA) to capture higher value-add and improve moderate margins.</li> </ol>                                                                                                                                                            |
| Rated Instruments       | <ol style="list-style-type: none"> <li><b>Packing Credit (Fund Based):</b> ₹420 Cr</li> </ol>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| Key Observations        | <ul style="list-style-type: none"> <li>• <b>Strengths:</b> Robust Network of <b>₹1,126 Cr</b>; High Current Ratio of <b>2.55x</b>; Strong entry barriers in Aerospace/Defense electronics.</li> <li>• <b>Strengths:</b> Strategic shift toward industrial segments and detention systems to diversify client base.</li> <li>• <b>Concerns:</b> Highly working capital intensive; cycle stretched to <b>257 days</b> (March 2024) due to high year-end inventory.</li> <li>• <b>Concerns:</b> Moderate PAT margins (<b>4.29%</b>) due to the nature of offset projects and low value-addition in specific segments.</li> <li>• <b>Concerns:</b> Heavy reliance on the 4th quarter for revenue/inventory buildup creates seasonal liquidity pressure.</li> </ul> |
| Investor Impact         | <ul style="list-style-type: none"> <li>• <b>Growth:</b> High order book visibility in the defense sector; growth contingent on working capital management.</li> <li>• <b>Margins:</b> Upside potential if PCBA mix increases; rating upside capped unless margins exceed <b>8%</b> on a sustained basis.</li> <li>• <b>Leverage/Dilution:</b> Extremely low dilution risk; current cash and low gearing (0.26x) support organic/inorganic growth without equity infusion.</li> <li>• <b>ROE Potential:</b> Stifled by the massive 257-day working capital cycle; efficiency here is the primary equity trigger.</li> </ul>                                                                                                                                     |
| Agency / Cross Analysis | <p><b>Same Agency (CRISIL):</b> Ratings were maintained despite a massive improvement in Gearing (0.90x → 0.26x) and PAT (₹47 Cr → ₹61 Cr).</p> <p><b>Reasoning:</b> CRISIL is likely "waiting and watching" for the working capital cycle to normalize and for operating margins to breach the 8% threshold before considering an upgrade. The liquidity is "Strong," but the operational efficiency is "Moderate."</p>                                                                                                                                                                                                                                                                                                                                       |
| Final Inference         | <b>Real Improvement with Operational Lag.</b> While the balance sheet is exceptionally safe (0.26x gearing), the stock remains a "working capital play." The equity upside depends on converting high inventory into cash and scaling margins through PCBA integration.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |