

## Kirloskar Electric Company Ltd — 01 Jun 2026 Credit Rating Summary

| Section                 | Details                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
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| Agency                  | CARE Ratings Ltd. (CareEdge Ratings)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| Rating Change           | <b>CARE B+ → CARE B-</b> (Downgraded by 2 notches); Short Term <b>CARE A4</b> Reaffirmed                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| Outlook                 | <b>Stable</b> (Current) vs <b>Stable</b> (Previous)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| Key Drivers of Change   | <ol style="list-style-type: none"> <li><b>Issuer Non-Cooperation:</b> Repeated failure to provide data for monitoring despite multiple requests; leads to technical downgrade.</li> <li><b>Information Risk:</b> Downgrade reflects uncertainty; CARE cannot arrive at a "fair rating" without management interaction.</li> <li><b>Divergent PAT:</b> Despite Revenue growth, PAT fell to ₹10.77 Cr (FY26) from ₹17.24 Cr (FY25).</li> <li><b>Capital Structure:</b> Overall gearing remains "Not Meaningful" (NM), signaling a likely eroded net worth or unsustainable debt levels.</li> </ol>                                                                                                                                                                                                   |
| Rated Instruments       | <ul style="list-style-type: none"> <li><b>Long Term (Cash Credit):</b> ₹38.00 Cr</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Key Observations        | <p><b>Strengths:</b></p> <ul style="list-style-type: none"> <li><b>Operational Recovery:</b> EBITDA (PBILDT) rose significantly to ₹48.12 Cr (FY26) from ₹17.98 Cr (FY25).</li> <li><b>Revenue Growth:</b> TOI increased ~10% YoY to ₹601.89 Cr.</li> <li><b>Coverage Improvement:</b> Interest coverage improved from a weak 0.78x to a safer 1.95x.</li> <li><b>Legacy Position:</b> 70-year track record in the domestic electric equipment industry.</li> </ul> <p><b>Concerns:</b></p> <ul style="list-style-type: none"> <li><b>INC Status:</b> Categorized as "Issuer Not Cooperating," a major red flag for transparency.</li> <li><b>Merger Complexity:</b> NCLT approved the merger of 4 subsidiaries (April 2026); impact on consolidated debt/synergies remains unverified.</li> </ul> |
| Investor Impact         | <ul style="list-style-type: none"> <li><b>Growth:</b> Revenue momentum is positive, but PAT contraction suggests rising non-operating costs or tax adjustments.</li> <li><b>Leverage:</b> "NM" Gearing indicates high financial risk; potential for equity dilution if a capital infusion is needed to repair the balance sheet.</li> <li><b>Governance:</b> Non-cooperation with a rating agency often precedes liquidity stress or internal audit issues.</li> </ul>                                                                                                                                                                                                                                                                                                                             |
| Agency / Cross Analysis | <p><b>Same Agency (CARE):</b> Ratings were previously downgraded to INC in March 2025. This further downgrade to B- (INC) in 2026 confirms a sustained breakdown in communication despite improved unaudited operational metrics (EBITDA/Revenue). <b>Conclusion:</b> Financial improvement is visible on paper, but the "Information Risk" outweighs the operational gains.</p>                                                                                                                                                                                                                                                                                                                                                                                                                   |
| Final Inference         | <p><b>High-Risk Recovery Play:</b> While core EBITDA and interest coverage are recovering, the "Issuer Not Cooperating" status and 2-notch downgrade signal a massive transparency gap. Equity investors should treat the unaudited financial "improvement" with extreme caution until management re-engages with lenders and credit agencies.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                 |