

## Adani Power Ltd — Aug 2023 Quarterly Analysis

### 1. VERDICT & BUSINESS QUALITY SNAPSHOT

*The punchline. Read this first — it frames everything below.*

**Result:** Strong Beat (Structural Turnaround) **One-line:** Adani Power has completed its transformation from a high-leverage, distressed utility into a lean, cash-generative growth platform, though FY23 earnings are heavily skewed by one-time regulatory settlements.

| Dimension                             | This Quarter (FY23 Full Year)   | Signal / Evidence                                                        | Sentiment |
|---------------------------------------|---------------------------------|--------------------------------------------------------------------------|-----------|
| Beat/Miss vs Guidance / Prior Quarter | Strong Beat                     | EBITDA grew 4% YoY; PAT up 118% YoY including one-offs.                  | □         |
| Earnings Quality                      | Low (High one-offs)             | ₹6,633 Cr of reported EBITDA (46%) is from one-time regulatory claims.   | □         |
| Guidance Confidence                   | Strong                          | Clear path to 21.1 GW capacity by FY29 with committed projects.          | □         |
| Management Credibility                | Strong                          | Delivered Godda project in 3.5 years; Net Debt/EBITDA down to 1.7x.      | □         |
| Business Quality Signal               | Improving                       | Shift toward Ultra-supercritical tech and better fuel cost recovery.     | □         |
| Key Q&A Exchange                      | Not applicable                  | Concall not available.                                                   | □         |
| The Street's Primary Anxiety          | Leverage & Counterparty Risk    | Addressed via ₹47,000 Cr prepayment and DISCOM payment track record.     | □         |
| Capital Cycle Stage                   | Investment / Growth             | Moving from deleveraging phase to the next 6 GW expansion phase.         | □         |
| Margin / Return Ratio Trajectory      | Improving                       | Recurring EBITDA per unit is stabilizing as fuel pass-throughs kick in.  | □         |
| Pricing Power                         | Stable                          | 81% capacity under long/medium-term PPAs with indexation.                | □         |
| FCF Conversion & Quality              | Strong                          | Massive cash inflow from regulatory dues used for debt reduction.        | □         |
| Competitive Moat Signals              | Widening                        | Only IPP with in-house mine-to-plant logistics; 48% capacity at pithead. | □         |
| Balance Sheet Strength                | Strong                          | Net Debt/EBITDA 1.7x (FY23) vs 6.6x (FY18); Rating upgrade to 'A'.       | □         |
| Working Capital Efficiency            | Improving                       | Liquidation of regulatory dues and improved DISCOM payment cycles.       | □         |
| Mgmt Guidance Track Record            | Reliable                        | Execution of Udupi turnaround and Godda commissioning.                   | □         |
| Key Vulnerability / Red Flag          | Concentration of one-time gains | Core EBITDA growth is 2% without one-offs; needs volume growth.          | □         |
| Management Tone                       | Optimistic / Disciplined        | Focus on "Capital Management" and "Operational Excellence."              | □         |

## Key Takeaways (Positives & Negatives):

**Positives:** \* **Deleveraging Milestone:** Successful reduction of Net Debt/EBITDA from 6.6x in 2018 to 1.7x in 2023 significantly de-risks the equity thesis. Prepayment of ₹4,700 Cr debt demonstrates high cash flow visibility. \* **Structural Efficiency:** 74% of the fleet is now Supercritical/Ultra-supercritical, providing a heat-rate advantage over older PSU peers. Godda's commissioning adds a high-margin, USD-denominated transnational revenue stream. \* **Fuel Security:** 79% of domestic coal requirements are secured via FSAs, and the 48% pithead-located capacity ensures "Merit Order Dispatch" priority due to lower landed costs.

**Negatives:** \* **One-Time Earnings Dependency:** A significant portion of the PAT jump is derived from a ₹6,633 Cr one-time regulatory claim realization. While this is cash-backed, it does not represent recurring operating earnings. \* **Regulatory Sensitivity:** Despite the Supreme Court judgments favoring the company, the business remains heavily reliant on the "Change-in-Law" and "Fuel Pass-through" clauses, which are periodically contested by State DISCOMs. \* **Execution Risk:** The next leg of growth (to 21.1 GW) involves significant brownfield and inorganic expansion (4.3 GW proposed), which will re-increase capex intensity.

**Forward-Looking Watchpoint:** The ability to transition the 2.75 GW merchant/open capacity into long-term PPAs to protect margins during cyclical coal price fluctuations.

## 2. BUSINESS PERFORMANCE

### 2A. KEY METRICS

DATA SOURCE: Concall not available — Mgmt Commentary column will be sparse or absent.

| Metric                         | Current Qtr (FY23) | YoY Change | QoQ Change  | Trend | Mgmt Commentary                                                             |
|--------------------------------|--------------------|------------|-------------|-------|-----------------------------------------------------------------------------|
| Revenue (₹Cr)                  | 43,041             | +36%       | First entry | ↑     | Driven by higher realizations and regulatory claim settlements.             |
| EBITDA (₹Cr)                   | 14,312             | +4%        | First entry | →     | Includes ₹6,633 Cr one-time; Core EBITDA was ₹7,679 Cr.                     |
| EBITDA Margin %                | 33.2%              | -1020 bps  | First entry | ↓     | Normalized margins suppressed by higher fuel costs (pass-through nature).   |
| PAT (₹Cr)                      | 10,727             | +118%      | First entry | ↑     | Massive jump due to lower interest costs and one-time income.               |
| Net Debt (₹Cr)                 | 24,350 (243.5 Bn)  | -12%       | First entry | ↑     | Continuing deleveraging via internal accruals; excludes Godda project debt. |
| Net Debt / Reported EBITDA (x) | 1.70               | -37%       | First entry | ↑     | Down from 2.68x in FY22; Significant improvement in solvency.               |
| Installed Capacity (GW)        | 15.21              | +1.60      | First entry | ↑     | Increased by 1.6 GW following Godda commissioning.                          |
| Finance Cost (₹Cr)             | 3,334              | -18%       | First entry | ↑     | Significant reduction from ₹4,095 Cr (FY22) due to debt prepayment.         |
| Senior Debt / Equity (x)       | 1.18               | -47%       | First entry | ↑     | Improved from 2.21x in FY22.                                                |
| One-time EBITDA (₹Cr)          | 6,633              | +4%        | First entry | →     | Realization of regulatory dues following Supreme Court judgments.           |

### 2B. SEGMENT BREAKDOWN

| Segment (by Cluster) | Revenue (₹ Cr) | YoY Growth | EBITDA (₹ Cr) | Trend | vs Company Avg | Key Development                                               |
|----------------------|----------------|------------|---------------|-------|----------------|---------------------------------------------------------------|
| Near-pithead         | 27,066         | Not stated | 8,790         | ↑     | Higher Margin  | High dispatch priority due to low logistics costs.            |
| Coastal              | 21,314         | Not stated | 4,723         | →     | Lower Margin   | Mundra/Udupi: Impacted by imported coal price volatility.     |
| Hinterland           | 6,070          | Not stated | 1,593         | →     | Inline         | Kawai: Dependent on domestic coal linkages and pass-throughs. |
| Eliminations         | (13,413)       | -          | (2,320)       | -     | -              | Consolidation adjustments.                                    |

### 3. MANAGEMENT OUTLOOK & EXECUTION TRACKER

| Dimension | Category               | Management Target / Claim                                     | Required Run-Rate / Mathematical Feasibility                               | Historical Delivery (Did they do what they promised?) | Risk Flag |
|-----------|------------------------|---------------------------------------------------------------|----------------------------------------------------------------------------|-------------------------------------------------------|-----------|
| Guidance  | Volume / Capacity      | Reach 21.11 GW by FY 2028-29.                                 | Needs ~1.2 GW addition per year for the next 5 years.                      | Commissioned 1.6 GW Godda project in 3.5 years.       | Low       |
| Guidance  | Margins                | Stabilize via 74% fuel cost pass-through/escalable contracts. | Requires sustained thermal demand to keep PLFs high.                       | Turnaround of Udupi and Raipur assets demonstrated.   | Medium    |
| Guidance  | Capex Plan             | Brownfield (1.6 GW), Committed (3.2 GW), Inorganic (1.1 GW).  | Estimated ₹30,000 Cr+ capex needed for 5.9 GW expansion.                   | Delivered Mundra (largest single location pvt plant). | Medium    |
| Guidance  | Debt / Leverage Target | Maintain Net Debt to EBITDA around 1.6x.                      | Requires recurring EBITDA of ~₹17,000 Cr to support projected debt levels. | Prepaid ₹4,700 Cr of APRL debt in FY23.               | Low       |
| Strategy  | Technology             | 100% FGD installation by 2029.                                | Ongoing retrofits for older fleet; new plants already compliant.           | 31% capacity currently has FGD installed.             | Low       |
| Macro     | Industry Headwinds     | Base load demand best served by thermal (74% share).          | IEA/CEA projects thermal generation to grow to 2,666 BU by FY32.           | Thermal generation grew from 1,326 to 1,618 BU.       | Low       |

(PPT\_ONLY mode: populate from presentation targets. Linked Q# column — write "N/A — no concall".)

### 4. ANALYST Q&A

Section not applicable — investor presentation only. No concall conducted or available.

### 5. WHAT CHANGED vs PRIOR QUARTER

First entry — no prior quarter to compare.

| What Changed | Prior Quarter | This Quarter | Direction |
|--------------|---------------|--------------|-----------|
|--------------|---------------|--------------|-----------|

STOP HERE.