

1. VERDICT & BUSINESS QUALITY SNAPSHOT

The punchline. Read this first — it frames everything below.

Result: Beat (Operational) / Inline (Financial) **One-line:** The thesis is reinforced: APL has completed its transition from a "stressed turnaround" play to a "self-funded growth compounder," with FY25 cash flows (FFO of ₹20,499 Cr) proving the company can execute its ₹112,000 Cr expansion to 30.7 GW without incremental net leverage.

Dimension	This Quarter (Full Year FY25)	Signal / Evidence	Sentiment
Beat/Miss vs Guidance / Prior Quarter	Operational Beat	Sales volumes grew 21% YoY to 95.9 BU; Continuing EBITDA grew 15% YoY to ₹21,575 Cr.	□
Earnings Quality	High (Core focus)	90% of reported EBITDA is now "Continuing" (core); reliance on one-time regulatory income fell from 33% to 10% of EBITDA.	□
Guidance Confidence	Strong	Locked-in growth pipeline reached 13.12 GW; 100% of BTG equipment for 11.2 GW already ordered to bypass supply chain bottlenecks.	□
Management Credibility	Strong	Successfully integrated 2,300 MW (Mutiarā, Korba, Dahanu) and achieved a 4-agency "AA" rating upgrade within the fiscal year.	□
Business Quality Signal	Improving	Pivot to "Pit-head" brownfield expansion (87% of pipeline) lowers marginal cost and enhances PPA competitiveness.	□
Key Q&A Exchange	N/A — no concall	PPT highlights successful amalgamation of Jharkhand (Godda) plant as a key corporate milestone.	□
The Street's Primary Anxiety	Execution Risk / Capex Funding	Mgmt responded with a 6-year FFO waterfall: ₹123k Cr FFO vs ₹11k Cr debt maturity, leaving ₹112k Cr for capex.	□
Capital Cycle Stage	Growth Investment	Massive brownfield expansion phase (13.12 GW) backed by advanced equipment ordering.	□
Margin / Return Ratio Trajectory	Stable	Continuing EBITDA margin stabilized at ~38% despite lower merchant realizations vs the FY24 peak.	□
Pricing Power	Resilient (PPA)	80%+ capacity tied to long-term PPAs; new UP PPA (1.6 GW) secured in May 2025 at escalable capacity charges.	□
FCF Conversion & Quality	Strong	FFO of ₹20,499 Cr represents nearly 95% conversion of Continuing EBITDA.	□
Competitive Moat Signals	Widening	86% of projects are brownfield (land/water available); 87% are near-pithead (fuel cost advantage).	□
Balance Sheet Strength	Strong	Net Debt / Continuing EBITDA remains low at 1.44x (vs 9.7x in FY19) despite inorganic acquisitions.	□
Working Capital Efficiency	Improving	Regularization of Bangladesh payments and Haryana dues recognized; cash balance stands at ₹7,311 Cr.	□
Mgmt Guidance Track Record	Reliable	Delivered on capacity growth targets (17.55 GW) and de-risked the 2030 target via advance ordering.	□
Key Vulnerability / Red Flag	Fuel Logistics	Handling 74 MMTPA of coal; any rail/rake disruption is the primary operational bottleneck.	□
Management Tone	Confident & Systematic	PPT focuses heavily on "Derisked Execution" and "Self-Funded Growth" logic.	□

Key Takeaways (Positives & Negatives): * **Positives:** The structural de-leveraging is complete (Net Debt/EBITDA at 1.44x vs 9.7x historically), and the company is now a cash-generation machine. The math for the next five years is clear: the ₹20.5k Cr annual FFO run-rate covers both debt amortisation (₹1.6k–2.2k Cr/year) and the aggressive 13.1 GW expansion plan. Strategic de-risking through 11.2 GW of advance BTG (Boiler, Turbine, Generator) ordering is a masterstroke in a supply-constrained global market. * **Negatives:** Reported PAT (₹12,750 Cr) appears to have declined YoY, but this is an accounting mirage due to the high base of FY24 which included ₹9,322 Cr of one-time regulatory income. Core "Continuing" profitability is actually up 15%. * **Street Concern:** Analysts were previously worried about "project-specific financial closure" delays. Management

has addressed this by demonstrating that internal accruals alone can fund the ₹1.1 trillion capex cycle, effectively decoupling growth from debt market volatility. * **Forward Watchpoint:** Monitoring the construction progress of the 4.8 GW brownfield projects at Mahan, Raipur, and Raigarh, which are the next immediate catalysts for volume growth.

2. BUSINESS PERFORMANCE

2A. KEY METRICS

DATA SOURCE: Concall not available — Mgmt Commentary column absent.

Metric	Current FY25	YoY Change	QoQ Change	Trend	Mgmt Commentary
Continuing Revenue (₹Cr)	56,473	↑ 11%	N/A	□	Driven by 21% volume growth.
Continuing EBITDA (₹Cr)	21,575	↑ 15%	N/A	□	Core operating profit growth.
Continuing EBITDA Margin %	38.2%	↑ 140 bps	N/A	□	Improved scale and asset mix.
Reported PAT (₹Cr)	12,750	↓ 39%	N/A	□	High base of FY24 (one-timers).
Net Debt (₹Cr)	31,023	↓ 0.1%	↑ 7%	□	vs ₹31,057 Cr in Mar-24.
Net Debt / Cont. EBITDA (x)	1.44	→	↑	□	vs 1.4x in Mar-24; 1.33x in Dec-24.
Installed Capacity (MW)	17,550	↑ 15%	→	□	Incl. Mutiara, Korba, Dahanu.
Sales Volume (BU)	95.9	↑ 21%	N/A	□	Enhanced demand and capacity.
Plant Availability (%)	91%	↓ 100 bps	↑ 300 bps	□	Maintained above 90% benchmark.
PLF (%)	71%	↑ 600 bps	↑ 700 bps	□	Significant utilization increase.
Locked-in Growth (GW)	13.12	↑ 236%	↑ 14%	□	vs 3.9 GW in Mar-24.
FFO (₹Cr)	20,499	↑ 43%	N/A	□	Strong core cash generation.
Cash & Equivalents (₹Cr)	7,311	↓ 8%	↓ 8%	□	Used for capex and acquisitions.
Gross Fixed Assets (₹Cr)	113,215	↑ 24%	↑ 11%	□	Aggressive brownfield deployment.

2B. SEGMENT BREAKDOWN

Segment	Revenue (₹ Cr)	YoY Growth	EBITDA (Cont)	Trend	vs Co. Avg	Key Development
Operating Assets (17.6 GW)	56,473	↑ 11%	₹21,575 Cr	□	Average	80%+ PPAs tied up; 91% availability.
Merchant / Open (20%)	Not Stated	↑ Volume	~₹5.93/kWh	□	Lower	Realizations fell from ₹6.92/kWh (FY24).
Acquired (2.3 GW)	Not Stated	New Add	Turnaround	□	Lower	Mahan EBITDA grew from ₹549Cr to ₹1,893Cr.
Growth Pipe (13.1 GW)	N/A (Capex)	N/A	N/A	□	Future	11.2 GW BTG ordered; land 100% ready.

3. MANAGEMENT OUTLOOK & EXECUTION TRACKER

Dimension	Category	Management Target / Claim	Required Run-Rate / Mathematical Feasibility	Historical Delivery	Risk Flag
Guidance	Capacity	30.67 GW Target Capacity.	Needs 13.12 GW addition by 2030; run-rate of ~2.6 GW/year. Feasible given current construction.	Met: Increased operating capacity by 2.3 GW in FY25.	Supply chain for non-BTG packages.
Guidance	PPA Tie-up	87% of target capacity to be under PPA.	Needs ~4 GW more PPAs for the new pipeline. High probability via State DISCOM bids.	Met: Secured 1.6 GW LOA from UP in May 2025.	Bidding price caps.
Guidance	Leverage	Net Debt / EBITDA to remain conservative.	Current 1.44x is well below 2.5x ceiling. Feasible via internal accruals.	Met: Reduced from 9.7x (FY19) to 1.44x.	Sudden M&A spike.
Guidance	Capex	₹112,000 Cr self-funded over 6 years.	Needs ₹18.6k Cr/year. FY25 FFO was ₹20.5k Cr. Mathematically sound.	On Track: Annual capex cash outflow rose to ₹11,671 Cr.	Inflation in project costs.
Strategy	Tech Min	Technical minimum at 40% for grid stability.	Requires plant upgrades for RE integration. APL preparing fleet for this.	New: Working with CEA trajectory.	Operational cost at low PLF.
Strategy	Fuel Security	74 MMTPA logistics capability.	Must scale to ~120 MMTPA for 30 GW target.	On Track: Managing 65 rakes in circulation daily.	Rake availability/ Logistics.

4. ANALYST Q&A

Section not applicable — investor presentation only. No concall conducted or available.

5. WHAT CHANGED vs PRIOR QUARTER

What Changed	Prior Quarter (Q3 FY25)	This Quarter (FY25/Q4)	Direction
Locked-in Growth	11.5 GW (approx)	13.12 GW	↑ Improving
PPA Visibility	MSEDCL (1.5 GW) definitive	Added UP DISCOM (1.6 GW) LOA	↑ Improving
Leverage (ND/EBITDA)	1.33x	1.44x	↓ Deteriorating
Credit Rating	A+ / AA- across agencies	AA/Stable (Unified across 4 agencies)	↑ Improving
Corporate Structure	Jharkhand (Godda) subsidiary	Jharkhand Amalgamated into APL	↑ Improving
Asset Base	₹92,325 Cr (Total Assets)	₹112,918 Cr	↑ Improving
Capex Commitment	Focused on Mahan/Raipur	Full ordering (11.2 GW) of BTG fleet	↑ Improving
Regulatory Income	Focused on Q3 collections	Final FY25 one-time at ₹2,433 Cr	↓ Normalizing

STOP HERE.