

## Anant Raj Ltd — Nov 2025 Quarterly Analysis

### 1. VERDICT & BUSINESS QUALITY SNAPSHOT

*The punchline. Read this first — it frames everything below.*

**Result:** Strong Beat **One-line:** Anant Raj has successfully transitioned from a deleveraging story to an "execution-heavy" tech-realty hybrid, using its ₹1,100 Cr QIP and net-cash balance sheet to de-risk a massive high-margin Cloud pivot while maintaining ₹18,000/sqft realizations in its core Gurugram residential engine.

| Dimension                    | This Quarter            | Signal / Evidence                                                                                            | Sentiment |
|------------------------------|-------------------------|--------------------------------------------------------------------------------------------------------------|-----------|
| Beat/Miss vs Guidance        | Strong Beat             | H1FY26 PAT (₹264 Cr) is already 63% of full-year FY25 PAT (₹415 Cr).                                         | □         |
| Earnings Quality             | High (Core driven)      | Growth led by luxury residential deliveries and a visible ramp-up in DC rentals (₹35.47 Cr in Q2).           | □         |
| Guidance Confidence          | Strong                  | MeitY empanelment for Cloud expected in Nov-25; 28 MW DC capacity fully delivered/showcased.                 | □         |
| Management Credibility       | Strong                  | Promoters converted warrants at ₹730 (premium) in Mar-25; Net debt remains below ₹50 Cr for 5 quarters.      | □         |
| Business Quality Signal      | Improving               | Pivot from "Landlord" (Colocation) to "Tech Provider" (Cloud) triples revenue potential per MW.              | □         |
| Key Q&A Exchange             | 7 — DC Demand           | Analysts questioned demand vs global giants; Mgmt cited "Data Localization" and 50% lower cost base.         | □         |
| The Street's Primary Anxiety | DC Obsolescence/ Demand | Fear that MNCs like Brookfield/Mantra will outscale. Mgmt response: Sovereign Cloud focus + asset ownership. | □         |
| Capital Cycle Stage          | Expansion               | Post-QIP, the company is aggressively building Rai (200 MW) and new luxury high-rises.                       | □         |
| Margin Trajectory            | Improving               | Consolidated EBITDA margins reached 27.76% (up 414 bps YoY) due to high-margin DC contribution.              | □         |
| Pricing Power                | Expanding               | Maintaining ₹18,000/sqft in Gurugram; Cloud services revenue is ~13x higher than Colocation per MW.          | □         |
| FCF Conversion               | Strong                  | Prepaid ₹125 Cr debt; Net cash positive status post-QIP.                                                     | □         |
| Competitive Moat             | Widening                | Only Indian developer with a proprietary "Sovereign Cloud" (Ashok Cloud) and TIA Tier III certification.     | □         |
| Balance Sheet Strength       | Strong                  | Net Cash Positive; ₹1,100 Cr QIP buffer for the 307 MW roadmap.                                              | □         |
| Mgmt Guidance Track Record   | Reliable                | Delivered 28 MW "Soil to Server" on schedule; debt reduction exceeded prior year targets.                    | □         |
| Key Vulnerability            | Concentration           | Revenue remains ~90% tied to North India (Gurugram/Delhi/ Sonapat) micro-markets.                            | □         |
| Management Tone              | Highly Confident        | Posture shifted from "survival/deleveraging" to "Bharat-Built infrastructure leadership."                    | □         |

**Key Takeaways (Positives & Negatives):** \* **Positives:** The financial thesis is now bulletproof; the company is net-cash positive with a ₹1,100 Cr QIP war chest. The Data Center (DC) business is no longer a "plan"—it is generating ₹140 Cr+ annualized revenue at 75% EBITDA margins. Residential realizations at ₹18,000/sqft in

Sector 63A provide a self-sustaining cash engine to fund the ₹26 Cr/MW incremental DC capex. \* **Negatives:** The 307 MW roadmap is now explicitly targeted for 2032 (previously implied 2030), suggesting a more measured build-out. There is potential cannibalization risk with three concurrent residential launches in Gurugram, though management claims different product segments (Floors vs. High-rise) mitigate this. \* **Forward Watchpoint:** MeitY empanelment in Q3FY26 is the single most critical catalyst to unlock PSU/Government Cloud contracts, which currently form the bedrock of their DC demand.

## 2. BUSINESS PERFORMANCE

**2A. KEY METRICS** DATA SOURCE: PPT figures primary; Concall used for commentary and collection details.

| Metric                     | Current Qtr (Q2FY26) | YoY Change | QoQ Change | Trend | Mgmt Commentary                                                       |
|----------------------------|----------------------|------------|------------|-------|-----------------------------------------------------------------------|
| Presales Collections (₹Cr) | 428 (GH-1)           | ↑          | ↑          | ↑     | Collected ₹428 Cr of ₹1,850 Cr total for GH-1; ₹1,422 Cr pending.     |
| Equivalent Area (msf)      | 11.41 (Ongoing)      | ↑          | ↑          | ↑     | Includes 10.87 msf in Gurugram; 0.55 msf at Panchkula.                |
| Pre-tax Operating CF (₹Cr) | Not in doc           | -          | -          | ↑     | Implied strong by ₹125 Cr debt prepayment and cash surplus.           |
| Realization/sqft (₹)       | 18,000               | ↑          | →          | ↑     | Volume driven by luxury demand in Golf Course Ext; supply is limited. |
| Revenue Potential (₹ Cr)   | 22,000               | →          | →          | →     | Total locked-in value of Sector 63A land bank.                        |
| Revenue (₹Cr)              | 630.79               | 23.0%      | 6.5%       | ↑     | Driven by residential PSC and DC ramp-up.                             |
| PAT (₹Cr)                  | 138.18               | 30.8%      | 10.0%      | ↑     | PAT margins expanded to 21.56% (up 139 bps YoY).                      |
| Land Bank (acres)          | 83.43 (Delhi)        | →          | →          | →     | Excludes Gurugram development land; fully paid freehold.              |
| D/E Ratio                  | Net Cash             | ↓          | ↓          | ↑     | Company is now net cash positive post-QIP.                            |
| DC Revenue (₹Cr)           | 35.47                | New        | 54.5%      | ↑     | Q2 jump due to 28 MW capacity handover starting.                      |

## 2B. SEGMENT BREAKDOWN

| Segment     | Revenue (₹ Cr) | YoY Growth | Margin (EBITDA) | Trend | vs Co. Avg | Key Development                                        |
|-------------|----------------|------------|-----------------|-------|------------|--------------------------------------------------------|
| Residential | 595.32 (Est)   | 18%        | ~24%            | ↑     | In-line    | RERA received for Estate Floors (5 lakh sqft).         |
| Data Center | 35.47          | New        | 75.0%           | ↑     | Far Above  | 28 MW operationalized; Rai (200 MW) site work started. |
| Commercial  | ~18 (H1 Est)   | →          | High            | →     | In-line    | Ashok Tower (0.16 msf) under construction.             |
| Hospitality | ~7 (H1 Est)    | →          | Moderate        | ↑     | Below      | FSI increase to 1.75; Delhi redevelopment starts.      |

### 3. MANAGEMENT OUTLOOK & EXECUTION TRACKER

| Dimension | Category    | Management Target / Claim | Required Run-Rate           | Historical Delivery             | Risk Flag |
|-----------|-------------|---------------------------|-----------------------------|---------------------------------|-----------|
| Guidance  | DC Capacity | 63 MW by Dec 2026         | Add ~2.2 MW/month           | Delivered 28 MW on time.        | Low       |
| Guidance  | DC Revenue  | ₹1,200 Cr by FY27-28      | Needs 63 MW at 80%+ Occ     | Segment grew 54% QoQ.           | Moderate  |
| Guidance  | Real Estate | 3 Major launches in FY26  | 2.6 msf total launch        | RERA received for 1 of 3.       | Low       |
| Strategy  | Cloud Pivot | Transition to PaaS/SaaS   | 25% MW to be Cloud          | Ashok Cloud live; PaaS started. | Low       |
| Balance   | Debt        | Maintain Zero Net Debt    | Internal accruals for Capex | Prepaid ₹125 Cr debt in Q2.     | Low       |

## 4. ANALYST Q&A

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| Q# | Relevance | Analyst                | Theme      | Category   | Underlying Concern                                      | Mgmt Response & Investment Implication                                                                                                                                                         | Credibility | Verdict          |
|----|-----------|------------------------|------------|------------|---------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|------------------|
| 1  | 4.5       | Akash Gupta (Nomura)   | DC Targets | Business   | Future capacity and revenue scale-up for Cloud vs Colo. | Mgmt targets 117 MW by FY28 with a mix of 81 MW Colo and 36 MW Cloud. This implies a massive margin expansion as Cloud revenues are ~13x higher per MW; re-rating trigger.                     | 4.5         | Clear guidance   |
| 2  | 4.0       | Akash Gupta (Nomura)   | DC Demand  | Business   | Visibility of contracts for the upcoming capacity.      | Mgmt cited "Sovereign Cloud" niche and 50% cost advantage vs competitors as primary demand drivers. Validates the competitive moat against hyperscalers; lowers vacancy risk.                  | 4.0         | Evidence-backed  |
| 3  | 3.5       | Ashwani Sharma (Emkay) | Financials | Financials | Specific EBITDA/PAT contribution from the DC segment.   | H1 DC EBITDA margin reported at 75% with a PAT contribution of 43.23% for the segment. DC is already the primary driver of bottom-line growth despite being <10% of revenue; margin accretive. | 5.0         | High Disclosure  |
| 4  | 3.5       | Abhishek (Motilal)     | Strategy   | Financials | Impact of proposed DC taxation benefits and capex mix.  | Mgmt confirmed benefits apply to both Colo and Cloud and they will maintain the 75/25 mix for now. Ensures fiscal efficiency for the ₹2,000 Cr+ long-term                                      | 3.0         | Policy-dependent |

| Q# | Relevance | Analyst           | Theme              | Category   | Underlying Concern                                      | Mgmt Response & Investment Implication                                                                                                                                                                               | Credibility | Verdict           |
|----|-----------|-------------------|--------------------|------------|---------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|-------------------|
|    |           |                   |                    |            |                                                         | capex; neutral on strategy.                                                                                                                                                                                          |             |                   |
| 5  | 4.0       | Harsh (Emkay)     | Real Estate        | Business   | Cannibalization of 3 concurrent residential launches.   | Mgmt clarified that Floors and High-rises target different buyer segments and will be launched sequentially. Mitigates inventory overhang risk in Sector 63A; execution watchpoint.                                  | 4.0         | Operational logic |
| 6  | 4.0       | Prateek (DAM Cap) | DC Credentials     | Governance | MeitY empanelment timeline and Rai build-to-suit plans. | Empanelment expected in Nov-2025; Rai 100 MW building is ready with centering work started. Empanelment is the "key" to PSU contracts; RailTel/CSC synergies to multiply.                                            | 4.5         | Verifiable        |
| 7  | 4.5       | Manan (Wallfort)  | DC Competition     | Business   | How can Anant Raj compete with MNCs like Brookfield?    | Mgmt argued that India generates 28% of global data but houses 1%, making the market large enough for local "Sovereign" players. Shifts focus from "Market Share" to "Market Creation"; reduces competitive anxiety. | 3.5         | Strategic posture |
| 8  | 3.0       | Hardik (HPMG)     | Capital Allocation | Financials | Why not take debt to scale DC faster given the demand?  | Mgmt insisted on staying debt-free and using residential cash flows/QIP for                                                                                                                                          | 4.0         | Consistent        |

| Q# | Relevance | Analyst              | Theme        | Category   | Underlying Concern                               | Mgmt Response & Investment Implication                                                                                                                                              | Credibility | Verdict        |
|----|-----------|----------------------|--------------|------------|--------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|----------------|
|    |           |                      |              |            |                                                  | growth. Signals conservative fiscal discipline; protects against interest rate shocks.                                                                                              |             |                |
| 9  | 3.5       | Akash Gupta (Nomura) | DC Economics | Financials | Power cost pass-through and EBITDA safeguarding. | Cloud contracts include clauses to pass through power cost fluctuations, maintaining 75% margins. Protects DC profitability from volatile energy prices; improves earnings quality. | 4.0         | Risk-mitigated |

**PATTERN FLAGS & SENTIMENT** Analysts were primarily focused on the **Data Center (DC) business model sustainability**, questioning demand absorption and the threat of global hyperscalers. Management's posture was aggressively confident, pivoting the conversation toward "Sovereign Cloud" and "Data Localization," which resonated as a unique niche. Friction occurred regarding the **build-out timeline** (2032 target vs. prior perceptions), but the successful QIP and debt prepayment largely neutralized balance sheet concerns.

**Analyst Sentiment Verdict:** Analysts appear "cautiously bullish" on the DC pivot but "fully convinced" on the residential execution. The high relevance and credibility scores on DC revenue math suggest the Street is beginning to model the segment as a standalone value driver. Credibility improved significantly due to the early promoter warrant conversion and the visible 28 MW "Soil to Server" delivery.

**GUIDANCE GAPS REVEALED IN Q&A** | Topic | What Mgmt Claimed (Prior Q) | What Q&A Revealed | Gap / Walk-back | Risk to Thesis | | :--- | :--- | :--- | :--- | :--- | | DC Timeline | Implied 5-year build (2030) | Now explicitly 2032 | 2-year extension for 307 MW | Low (Execution over speed) | | DC Revenue | ₹1,200 Cr target | Delayed to FY27/28 full realization | Timing shift on occupancy | Moderate (DC Valuation delay) |

## 5. WHAT CHANGED vs PRIOR QUARTER

| What Changed  | Prior Quarter (Q4FY25)      | This Quarter (Q2FY26)               | Direction          |
|---------------|-----------------------------|-------------------------------------|--------------------|
| Balance Sheet | Net Debt ₹50 Crore          | Net Cash Positive                   | ↑ (Strength)       |
| DC Status     | 22 MW "Ready for Q1"        | 28 MW Operational/Showcased         | ↑ (Execution)      |
| Capital Base  | QIP Planned                 | ₹1,100 Cr QIP Completed             | ↑ (Liquidity)      |
| Cloud Reach   | Orange Partnership only     | MeitY Empanelment Imminent (Nov-25) | ↑ (Market Access)  |
| Residential   | Launching "The Estate One"  | RERA Received for Estate Floors     | ↑ (Visibility)     |
| Project Mix   | Pure-play Real Estate focus | 43% DC contribution to PAT          | ↑ (Transformation) |

STOP HERE.