

## GMR Airports Ltd — Jul 2022 Quarterly Analysis

### 1. VERDICT & BUSINESS QUALITY SNAPSHOT

*The punchline. Read this first — it frames everything below.*

**Result:** Inline **One-line:** Q1FY23 marks the pivot from "COVID-recovery" to "normalized operations," characterized by a significant accounting reset at Delhi (DIAL) due to the resumption of revenue sharing with AAI, offset by robust traffic momentum hitting 90-104% of pre-COVID levels.

| Dimension                             | This Quarter                | Signal / Evidence                                                                           | Sentiment |
|---------------------------------------|-----------------------------|---------------------------------------------------------------------------------------------|-----------|
| Beat/Miss vs Guidance / Prior Quarter | Inline                      | Traffic recovery is strong; DIAL at 91%, GHIAL at 104% of pre-COVID levels.                 | □         |
| Earnings Quality                      | Moderate (Regulatory Reset) | DIAL EBITDA appears lower due to the resumption of Monthly Annual Fee (MAF) payments.       | □         |
| Guidance Confidence                   | Strong                      | Goa (Mopa) Airport physical progress at 85%; inauguration expected Aug-22.                  | □         |
| Management Credibility                | Strong                      | Successful execution of Medan takeover and SC victory on Nagpur concession.                 | □         |
| Business Quality Signal               | Improving                   | Non-Aero SPP at Delhi crossed ₹1,000 for the first time, signaling high-intent spend.       | □         |
| Key Q&A Exchange                      | Not applicable              | PPT_ONLY mode.                                                                              | □         |
| The Street's Primary Anxiety          | DIAL Margin Compression     | Resumption of MAI/Revenue share significantly impacts reported Net Revenue/EBITDA.          | □         |
| Capital Cycle Stage                   | Harvesting / Investment     | Peak capex phase for DIAL/GHIAL expansion (67-75% complete); Mopa near completion.          | □         |
| Margin / Return Ratio Trajectory      | Stable (Underlying)         | Reported margins fell due to MAF, but operational leverage on gross revenue is rising.      | □         |
| Pricing Power                         | Stable                      | Regulatory tariff filings (MYTP) for Goa and expansion at major hubs provide floor returns. | □         |
| FCF Conversion & Quality              | Weak                        | Negative FCF continues due to ₹5,17.1 Cr quarterly interest and ongoing capex.              | □         |
| Competitive Moat Signals              | Widening                    | Consolidating footprint with Medan (Indonesia) and confirmed Nagpur rights.                 | □         |
| Balance Sheet Strength                | Adequate                    | Fresh ₹1,000 Cr NCD issuance in DIAL for liquidity/refinancing.                             | □         |
| Working Capital Efficiency            | Stable                      | Improving traffic volumes aiding immediate cash inflows at terminals.                       | □         |
| Mgmt Guidance Track Record            | Reliable                    | Consistent progress on infrastructure milestones (DIAL 67.6%, GHIAL 75%).                   | □         |
| Key Vulnerability / Red Flag          | Interest Burden             | Interest costs consumed >100% of Consol EBITDA this quarter.                                | □         |
| Management Tone                       | Confident                   | Bullish on "breakout growth" and asset-light ancillary platforms.                           | □         |

**Key Takeaways (Positives & Negatives):**

**Positives:** \* **Operational Momentum:** Traffic has decisively moved past COVID-era constraints. Hyderabad (GHIAL) is now operating at 104% of pre-COVID daily averages, while Delhi (DIAL) is at 91%. \* **Non-Aero Breakthrough:** Spend per Passenger (SPP) at DIAL reached ₹1,003 (vs ₹901 YoY). This is a critical thesis point, proving that higher international traffic and luxury retail are driving superior monetization. \* **Portfolio Expansion:** The takeover of Medan (Indonesia) in July 2022 and the Supreme Court upholding Nagpur rights adds ~13-14 mn pax potential to the long-term footprint. \* **Asset-Light Pivot:** Clear strategy emerging to scale ancillary businesses (Duty Free, Cargo, Car Park) across non-network airports (e.g., Kuwait IT bid).

**Negatives:** \* **The MAF Reset:** The resumption of the Monthly Annual Fee (MAF) payment to AAI at DIAL (prospectively from April 2022) led to a ~₹401.5 Cr revenue share hit, which halved DIAL's EBITDA margin from 60% in Q4FY22 to 44% in Q1FY23. \* **Net Loss Persistence:** Despite a 3x increase in traffic, the company reported a Consolidated Total Comprehensive Loss of ₹320.2 Cr (Post-Minority Interest), primarily due to high finance costs (₹517.1 Cr). \* **Cebu Lag:** While India is booming, the Cebu (Philippines) asset remains a laggard with international traffic at only 10% of pre-COVID levels.

## 2. BUSINESS PERFORMANCE

### 2A. KEY METRICS

DATA SOURCE: Concall not available — commentary absent.

| Metric                     | Current Qtr (Q1FY23) | YoY Change  | QoQ Change  | Trend | Mgmt Commentary                                                     |
|----------------------------|----------------------|-------------|-------------|-------|---------------------------------------------------------------------|
| Passenger Traffic (Mn pax) | 20.3 (DIAL+GHIAL)    | ↑ 207.6%    | ↑ 27.7%     | ↑     | Recovery driven by 75 domestic and 56 intl destinations at Delhi.   |
| Total Income (₹Cr)         | 1,444.0              | ↑ 57.1%     | ↑ 12.5%     | ↑     | Driven by 3x YoY volume growth and Duty-Free SPP expansion.         |
| EBITDA (₹Cr)               | 428.5                | ↑ 21.2%     | ↓ 19.8%     | ↓     | QoQ decline due to DIAL MAF resumption (₹401.5 Cr share).           |
| EBITDA Margin %            | 29.7%                | ↓ 870 bps   | ↓ 1195 bps  | ↓     | Converted from Gross Revenue basis; impacted by DIAL MAF.           |
| PAT (₹Cr)                  | (113.0)              | ↑ 37.3%     | ↑ 12.4%     | ↑     | Losses narrowing but remain high due to interest burden.            |
| Net Debt (₹Cr)             | Not in document      | First entry | First entry | →     | DIAL successfully issued ₹1,000 Cr NCDs in the quarter.             |
| DIAL Aero Yield (₹ pax)    | 143.4                | ↓ 41.3%     | ↓ 5.3%      | ↓     | Volume growth outpacing aero revenue growth; interim tariff impact. |
| DIAL Non-Aero Inc/pax (₹)  | 343.5                | ↓ 54.1%     | ↓ 12.8%     | ↓     | Calculated on gross basis; impacted by rental contract amendments.  |
| DIAL Duty-free SPP (₹)     | 1,003                | ↑ 11.3%     | Not stated  | ↑     | Significant improvement from ₹901 in Q1FY22.                        |
| GHIAL Non-Aero Inc/pax (₹) | 191.6                | ↓ 27.2%     | ↓ 6.5%      | ↓     | Occupancy in Advt. up to 52% vs 42% YoY.                            |

### 2B. SEGMENT BREAKDOWN (Airport Standalone Metrics)

| Segment       | Revenue (₹ Cr) | YoY Growth | EBITDA (₹ Cr) | Trend | vs Co. Avg | Key Development                                             |
|---------------|----------------|------------|---------------|-------|------------|-------------------------------------------------------------|
| DIAL (Delhi)  | 886.6          | ↑ 42.6%    | 215.4         | ↓     | Below      | MAF resumption reduced EBITDA from ₹470.8 Cr in Q4.         |
| GHIAL (Hyd)   | 274.6          | ↑ 169.5%   | 157.3         | ↑     | Above      | Margin expanded to 57% as traffic hit 104% of pre-COVID.    |
| Cebu (Int'l)  | 30.2           | ↑ 85.3%    | (9.5)         | →     | Below      | Int'l traffic still only 10% of pre-COVID; domestic at 60%. |
| Medan (Int'l) | N/A            | New        | N/A           | ↑     | New        | Operations commenced July 2022 (post-quarter end).          |

### 3. MANAGEMENT OUTLOOK & EXECUTION TRACKER

| Dimension | Category          | Management Target / Claim              | Required Run-Rate / Mathematical Feasibility                        | Historical Delivery (Baseline)    | Risk Flag                   |
|-----------|-------------------|----------------------------------------|---------------------------------------------------------------------|-----------------------------------|-----------------------------|
| Guidance  | Volume / Capacity | Double capacity to 179 mn pax.         | Requires Mopa (Goa) and Ph3 expansions to go live in FY23-24.       | DIAL expansion 67.6% complete.    | Timing of COD for Mopa.     |
| Guidance  | Margins           | Pure Airport player "breakout growth." | Needs non-aero SPP to sustain >₹1,000 as int'l travel normalizes.   | SPP hit ₹1,003 (Target achieved). | Sustaining spend.           |
| Guidance  | Capex Plan        | Goa Airport inauguration Aug-22.       | Physical progress is 85%; requires rapid finishing in 2 months.     | On track (85% progress).          | Minor delay risk to Sep-22. |
| Strategy  | Asset Light       | Scale "Engineering & Mgmt" platform.   | Won IT infrastructure bid for Kuwait airport; first external win.   | First entry.                      | Competitive bidding risks.  |
| Strategy  | Real Estate       | Monetization of 2,000+ acres.          | Bharti Realty DIAL transaction now reflecting in lower CPD rentals. | Rental hit taken this quarter.    | Lease absorption rates.     |
| Balance   | Debt Target       | Refinancing via NCDs.                  | ₹1,000 Cr DIAL NCDs completed in Q1.                                | Delivered.                        | Rising interest rate cycle. |

### 4. ANALYST Q&A

Section not applicable — investor presentation only. No concall conducted or available.

## 5. WHAT CHANGED vs PRIOR QUARTER

| What Changed                 | Prior Quarter (9M FY22 baseline) | This Quarter (Q1FY23)                         | Direction |
|------------------------------|----------------------------------|-----------------------------------------------|-----------|
| <b>Traffic Benchmarking</b>  | 90% of Domestic pre-COVID        | 104% (Hyderabad) and 91% (Delhi)              | ↑         |
| <b>DIAL Revenue Share</b>    | Suspended/Settlement Pending     | Resumed (₹401.5 Cr impact)                    | ↓         |
| <b>Goa (Mopa) Progress</b>   | Early-stage construction         | 85% Physical Progress                         | ↑         |
| <b>Non-Aero Efficiency</b>   | SPP around ₹800-850              | DIAL Duty Free SPP ₹1,003                     | ↑         |
| <b>Portfolio Scope</b>       | Medan (LOI stage)                | Medan (Operations taken over July-22)         | ↑         |
| <b>Nagpur Concession</b>     | Legal uncertainty (High Court)   | Supreme Court Upholds Concession              | ↑         |
| <b>Consol. Profitability</b> | COVID-impacted baseline          | Revenue ↑ but MAF/Interest keeps PAT negative | →         |

**Investor Notes:** \* **The "Clean" Number:** Stripping out the ₹401.5 Cr MAF at DIAL, the underlying operational EBITDA is significantly stronger than the reported ₹428.5 Cr. The business is generating high cash at the gross level. \* **Working Capital / Cash Flow:** There is a divergence between EBITDA and PAT due to the massive interest load (₹517.1 Cr). The "Capital Harvesting" phase is dependent on COD of the expansion projects, which will allow for interest capitalization to cease and operational cash flows to cover debt service. \* **Regulatory Watch:** The filing of the Multi-Year Tariff Proposal (MYTP) for Goa is a key upcoming catalyst for valuation.

STOP HERE.